



MULTI-REGIONAL CLINICAL TRIALS

THE MRCT CENTER of
BRIGHAM AND WOMEN'S HOSPITAL
and HARVARD



JOINT TASK FORCE FOR
**CLINICAL TRIAL
COMPETENCY**

Joint Task Force for Clinical Trial Competency (JTF): Updates and Strategic Planning

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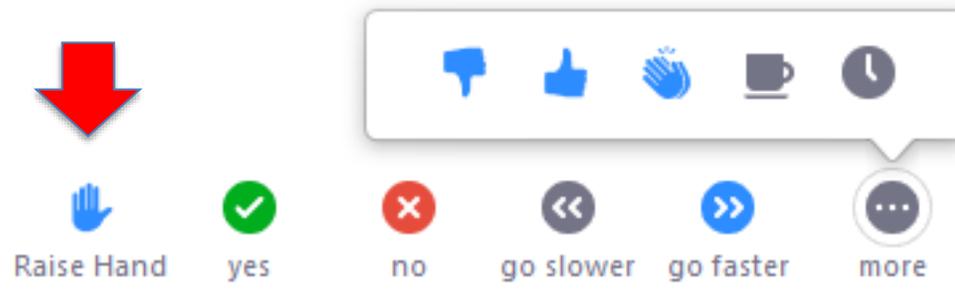
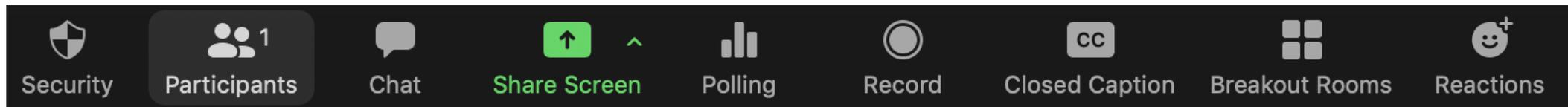
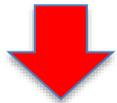
Senior Administrative and Training Manager,
MRCT Center

20 May 2022

<https://mrctcenter.org/>

Virtual Meeting

- Please keep video on
- Please mute yourself unless you are speaking
- If you would like to speak, please **unmute and speak** or **'raise your Zoom hand'** (and introduce yourself)



- We will call on you to unmute and speak
- Please feel free to continue discussion in the chat as well
- We will turn off slides in a moment to see one another.



This meeting

- We are recording this meeting for internal purposes of note taking only.
- Recording will not be posted.
- We do wish to post slides and an executive summary of the meeting.
- We will follow up regarding permission to post the slides.



Disclaimer:

- The opinions contained herein are those of the presenters and are not intended to represent the position of Brigham and Women's Hospital, Harvard University, or any of the institutions or organizations represented today.
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- We are committed to autonomy in our research and to transparency in our relationships. The MRCT Center—and its directors—retain responsibility and final control of the content of any products, results and deliverables.
- We have no personal financial conflicts of interests with the content of this presentation.
- Today's meeting will be recorded for internal purposes.



The Multi-Regional Clinical Trials Center (MRCT Center)

The MRCT Center is a research and policy center focused on addressing the conduct, oversight, ethics and regulatory environment for clinical trials.

Our Vision

Improve the integrity, safety, and rigor of global clinical trials.

Our Mission

Engage diverse stakeholders to define emerging issues in global clinical trials and to create and implement ethical, actionable, and practical solutions.



 **Brigham and Women's Hospital**
Founding Member, Mass General Brigham

 **HARVARD**
UNIVERSITY



Agenda

- Introductions
- Review of JTF accomplishments 2013- present
- Current and future Uses of JTF Core Competency Framework
 - Denise Snyder, Duke University
 - H. Robert Kolb, University of Florida
 - Carolynn Thomas Jones, The Ohio State University
 - Stephen Sonstein, CAAPCR
 - Miwa Sonoda, NCGM
 - Allan Wilsdorf, F-CRIN
- Future Directions for JTF and Open discussion
- Concluding Remarks



Overview of JTF Accomplishments

Stephen Sonstein, PhD

Co-Chair, JTF



Standards for Clinical Research Professionals



www.mrctcenter.org/clinical-trial-competency

The Joint Taskforce for Clinical Trial Competency (JTF) identified the knowledge and skills required for safe, ethical and high-quality clinical research

We are committed to providing researchers worldwide with guidance and tools to ensure the professional competency of all members of the research team.

Alignment and Harmonization of Role-based core competencies



1 Identify competency domains

Competency Domains are broad categories of knowledge, skills and attitudes which are necessary to successfully function within a field of expertise

2 Map and define competencies

Competencies are specific knowledge, skills and attitudes which comprise Competency Domains

- Categorize competencies, learning objectives and statements from published efforts
- Define harmonized competency statements for each category

3 Obtain endorsement

Obtain endorsement from major stakeholders and content providers

Early collaborators



Evolution of JTF Framework

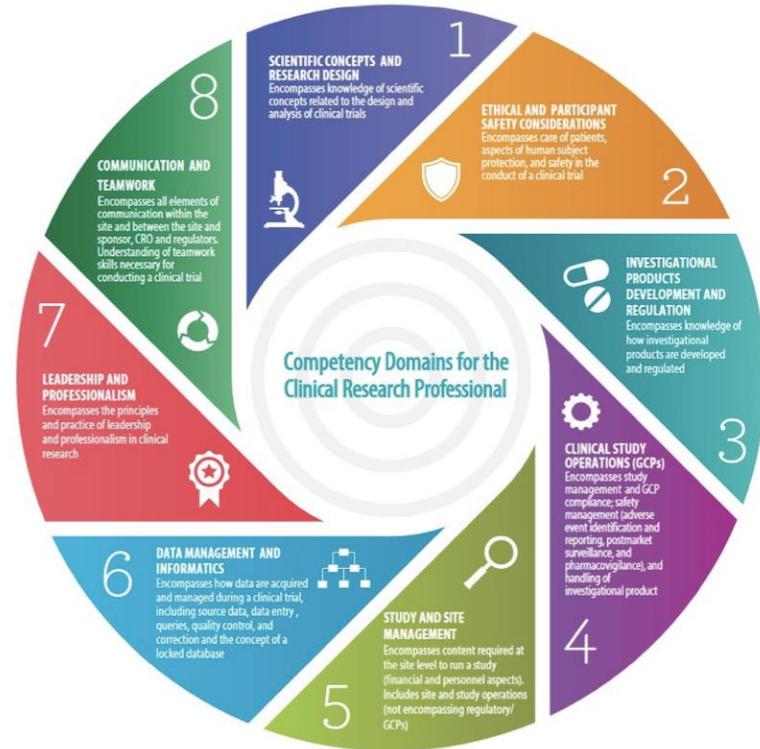


JOINT TASK FORCE FOR
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Leveled Core Competency Framework for the Clinical Research Professional
Version 3.1 including changes from JTF-Clinical Project Management Workgroup

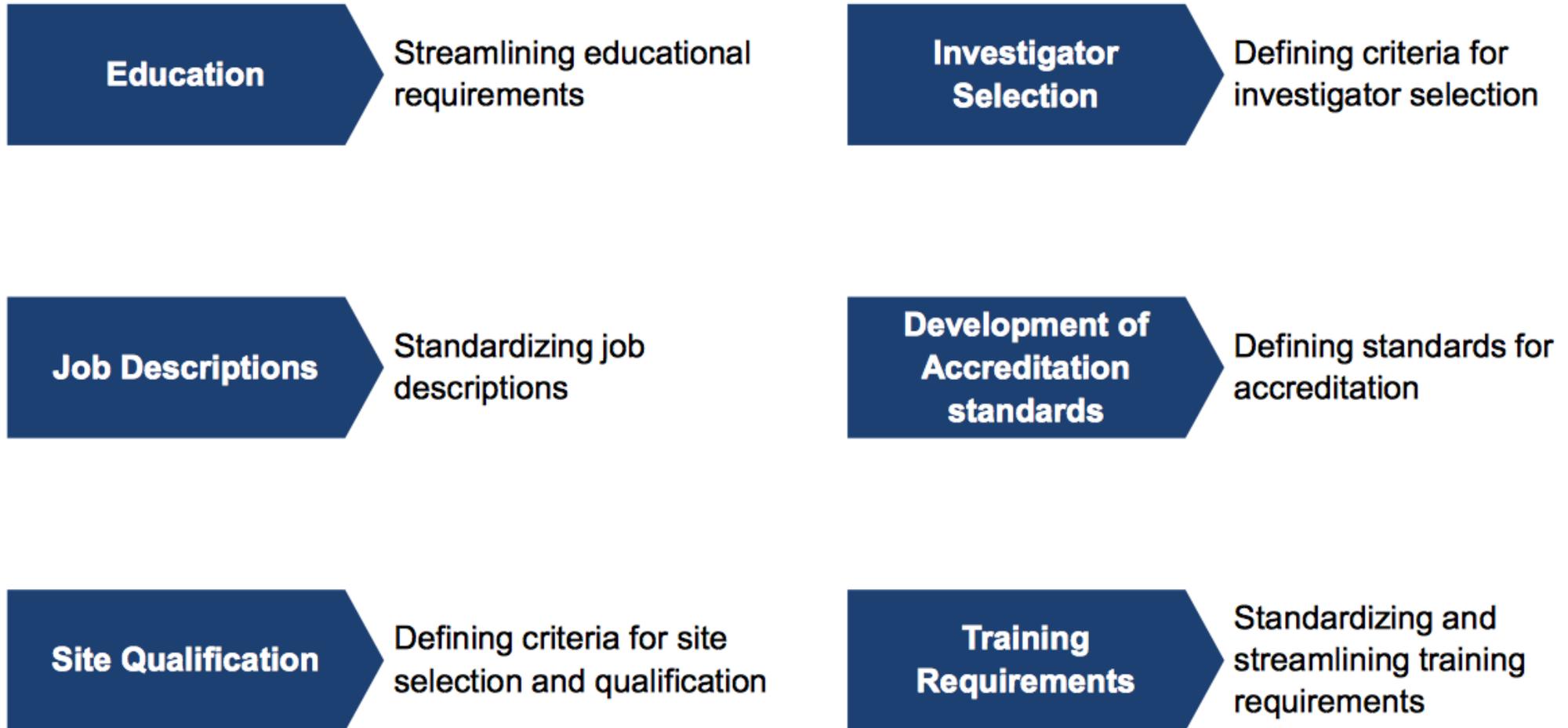


8 Competency Domains 47 Competency Statements

Core Competency Framework for the Clinical Research Professional, Version 3.1
FUNDAMENTAL, SKILLED and ADVANCED LEVEL

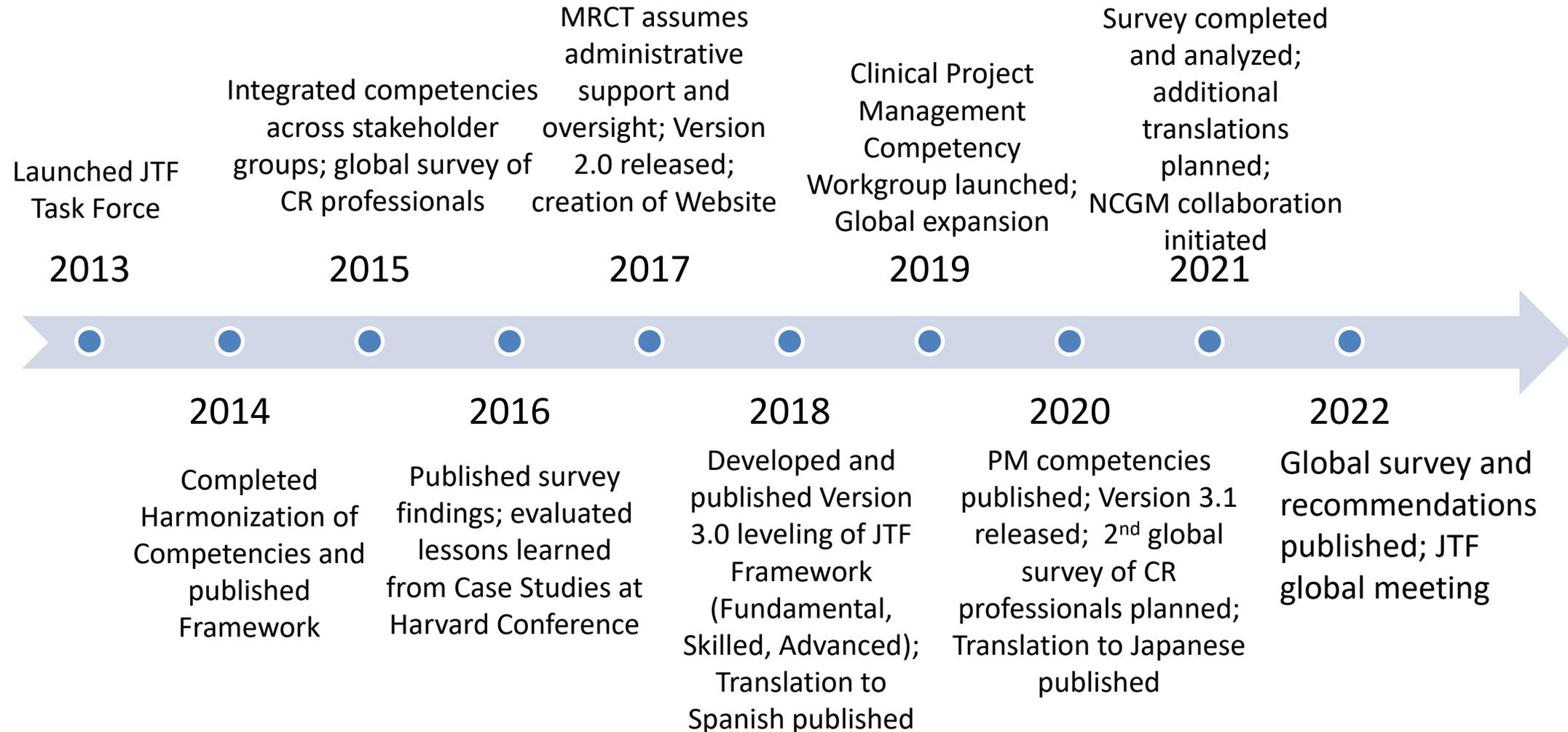
	A. Fundamental Level	B. Skilled Level	C. Advanced Level
DOMAIN 1: Scientific Concepts and Research Design: Encompasses knowledge of scientific concepts related to the design and analysis of clinical trials			
1.1 Apply principles of biomedical science to investigational product discovery and development and health-related behavioral interventions			
<p>A1. Recognize the need to apply scientific principles to discovery and development of biomedical investigational products and health-related behavioral interventions</p> <p>A2. Explain the basic scientific principles that should be applied during development of biomedical investigational products and health-related behavioral interventions</p> <p>Example: When reviewing a clinical research protocol, researcher describes the objective and scientific techniques used to design and implement biomedical research.</p>	<p>B1. Apply scientific principles when implementing a clinical or behavioral study</p> <p>B2. Implement data collection according to scientific principles and based on protocol design</p> <p>Example: When given a clinical research protocol, researcher differentiates what principles could affect how the data should be collected and implement best practices accordingly.</p>	<p>C1. Plan biomedical research according to scientific principles</p> <p>C2. Develop a data management plan according to scientific principles</p> <p>Example: Given a clinical research protocol and data collected, the researcher evaluates the findings to assess results via a scientific framework.</p>	
1.2 Identify scientific questions that are potentially testable clinical research hypotheses			
<p>A1. Articulate the purpose of the study</p> <p>A2. Describe the importance of the study</p> <p>Example: Identifies the following elements in selected study protocols: Study title, Key purpose of the study, Why this study is important to be done, Who the specific population for the study is.</p>	<p>B1. Identify the research hypothesis in a study protocol</p> <p>B2. Identify endpoints (primary and secondary) that will be used in data analyses to measure outcomes</p> <p>Example: When given a study protocol, describes and classifies the objectives and associated safety and efficacy endpoints that will be used to test the hypothesis and identify assessments (clinical, social/behavioral, or economic) that will be used to measure endpoints.</p>	<p>C1. Develop protocol or source document checklist language that identifies the scientific questions (hypotheses), primary objectives, secondary objectives, and associated endpoints</p> <p>C2. Align parameters for collecting data on endpoints with objectives</p> <p>Example: Develops presentations to educate others on the scientific feasibility and conduct of the study to ensure quality collection of endpoints for hypothesis testing.</p>	

How can the Competency Framework be utilized?



Joint Task Force for Clinical Trial Competency (JTF)

Timeline of JTF accomplishments



- Current and future Uses of JTF Core Competency Framework
 - Denise Snyder, Duke University
 - H. Robert Kolb, University of Florida
 - Carolynn Thomas Jones, The Ohio State University
 - Stephen Sonstein, CAAPCR
 - Miwa Sonoda, NCGM
 - Allan Wilsdorf, F-CRIN



Duke's Workforce Engagement & Resilience (WE-R) Program

Denise Snyder

*Associate Dean for Clinical Research
Duke Office of Clinical Research (DOCR)*



Creating a Professional Identity



2014

Joint Task Force for Clinical Trial Competency publishes a competency framework with 8 domains. Duke adapts to 12 competency based job classifications for clinical research professionals.



2016

Duke Clinical Research Professionals Working Group (CRPWG) maps Duke CRPs into job classifications and a professional network (RPN) is established



2018

CRPWG creates and launches an advancement pathway, WE-R is established as a program to maintain CR professional development initiatives



2019

WE-R begins systematically aligning training with competencies and identifying training gaps

Workforce Engagement and Resilience (WE-R)

- Standardize competency-based job descriptions for roles and skills
- Create competency-based training programs
- Framework evaluates knowledge and skill gaps within and across individuals
- Self-assessment of competencies to achieve next level of proficiency
- Identification of gaps to prioritize and direct additional training activities
- Improve job portfolio documentation
- Structure for systematic evaluation of proficiency and competencies for performance



Duke Job Ladder Model

2016



DUKE-IFYING THE COMPETENCIES



Safety & Ethics

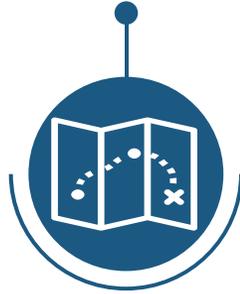
- Adverse Events
- Consent Procedures
- Development of the Informed Consent Documentation and Plan
- Navigating the Ethics Review Process (IRB)
- Sponsor/Regulatory Reporting

 Denotes tiered position, which requires competency assessment to advance in tiers

THE TITLE PICKER TOOL

Mapping

The Title Picker started with the mapping tool. Developed out of the competencies with levels associated.



Title Picker

The Title Picker was generated out of the mapping competencies and levels. This created consistency across incumbents and new hires. Positions were analyzed by two reviewers to determine title.



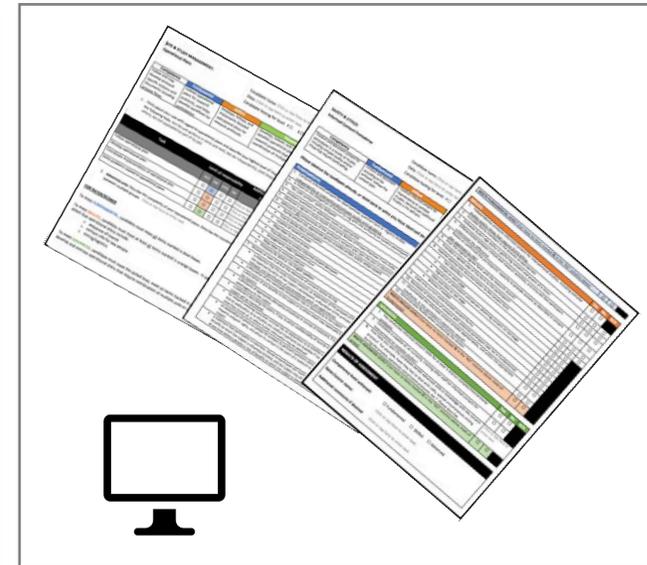
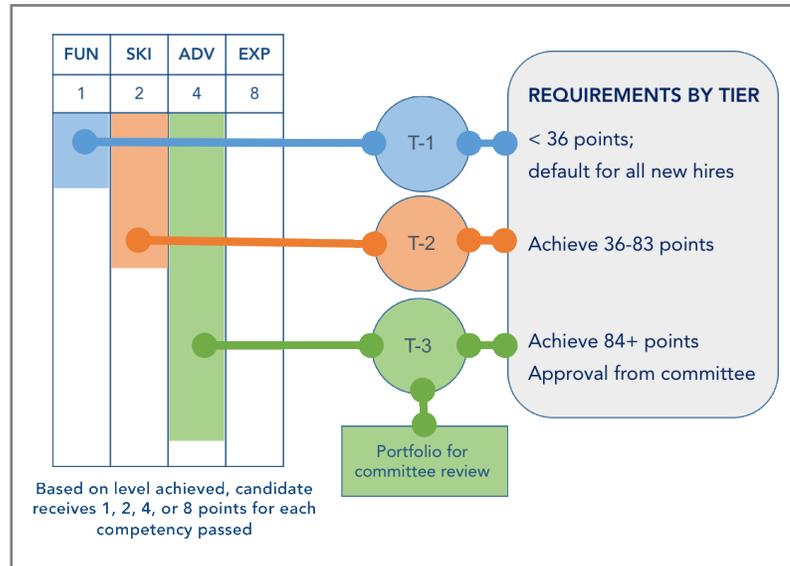
Automated Title Picker

Today we use the numbers behind the competencies to provide a suggested title based on numerical calculations and rules.



TIER ADVANCEMENT

Define advancement opportunities, create objective assessments



INSTITUTIONAL COMPETENCY PROFILE

Research Operations

Safety & Ethics

Data

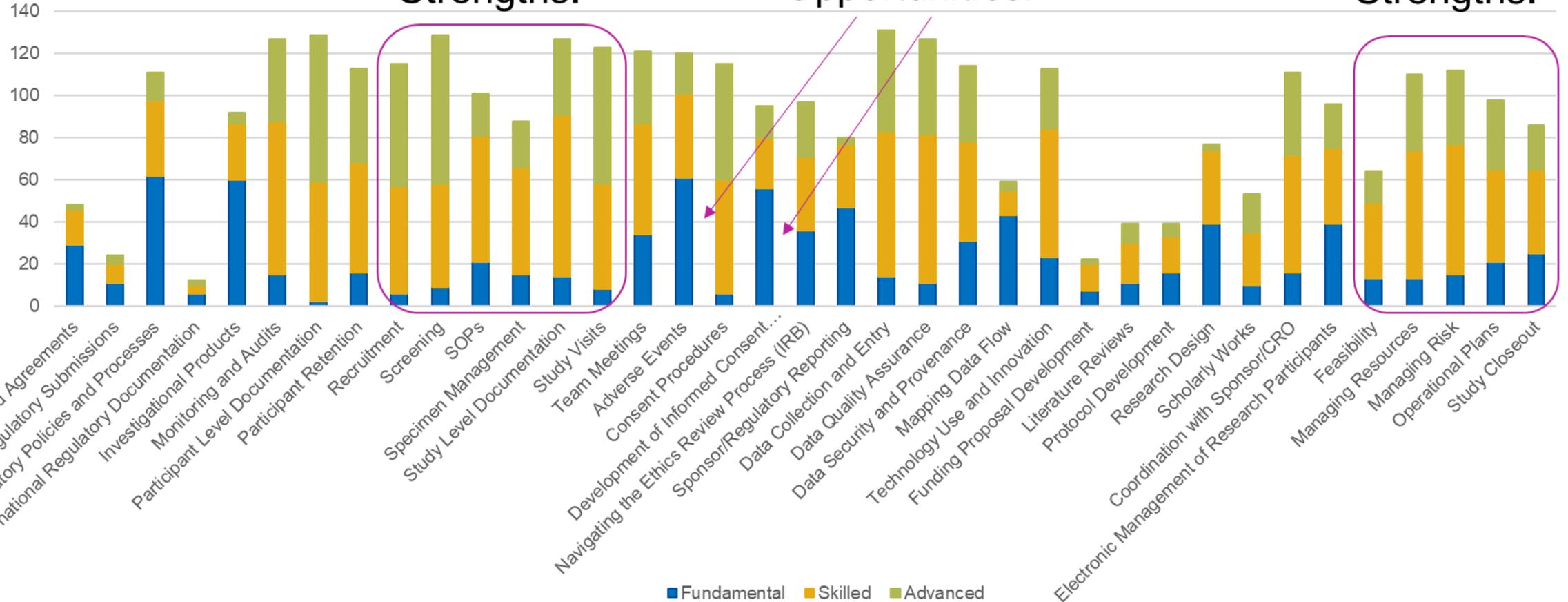
Sci. Concepts

Site & Study Management

Strengths!

Opportunities!

Strengths!



Comprehensive Onboarding Tools for New CRPs

Click or tap here to enter text. **Onboarding Learning Plan**
 Start Date: Click or tap here to enter text. Complete by: Click or tap here to enter text.

- Components of your competency onboarding learning plan:**
- Core Learning:** Competency courses and engagement that should be completed by everyone in the CRC role.
 - Path Learning:** Competency courses and engagement your manager chooses for you to complete by a certain goal.
 - Engage Activity Packs:** A guide for some competencies in your learning plan. These provide desired fundamental knowledge and skills, recommended guidance and policy review, additional available courses, and guided questions and activities. These are meant to engage you beyond the online courses to apply learning to your daily activities.

Core Learning for Clinical Research Coordinator (Weeks 1 – 4)
 Timeline may be adjusted as needed based on manager discretion and CRU needs. Pace yourself and remember you do not have to complete all training on the first day; this is a 90-day plan.

WEEK 1 Express Start for CRC		*Course Offering ID for searching in LMS*
<input type="checkbox"/> Plan Registration	Complete this REDCap form to register your use of this Onboarding Learning Plan with the Duke Office of Clinical Research.	FORM
<input type="checkbox"/> Express Start	Four quick modules to get you acquainted with Duke and your role within this organization	00141671
<input type="checkbox"/> CITI Modules (See DOCR Site for more info)	Required for all clinical research staff prior to being listed as personnel on a study in IRIS. Choose "Duke Health" on the institution list and use your NetID email for all emails (i.e. netid@duke.edu NOT first.last@duke.edu). If applicable, instructions to add IRT to CITI.	Website
<input type="checkbox"/> Social Distancing & COVID Infection Prevention	This module is required for clinical research personnel coming onsite or performing research activities in the community during the COVID-19 pandemic. Also referred to as "Return to Research Training."	00147860
<input type="checkbox"/> Occupational & Environmental Safety Office	Go to myDuke@duke.edu > Training Widget > Complete required OESO training modules listed. Your CRU may require additional safety courses – visit the OESO website if needed. The following courses are required of everyone within 90 days and have moved to the Duke LMS: <input type="checkbox"/> Annual HIPAA Privacy and Security Training (00156846) <input type="checkbox"/> Annual Compliance Training (00147734) <input type="checkbox"/> HCS Emergency Preparedness (00148492)	
<input type="checkbox"/> Prompt Reporting to the IRB	Reporting protocol deviations and other events to the IRB, you have been auto-enrolled in this course because it is required of all new clinical employees to receive MC system access.	00148966
<input type="checkbox"/> New Workforce Member Policy Acknowledgement	Acknowledgment by New Employees of the review and adherence of the Code of Conduct, Secure Systems Usage Memo, and Confidentiality Agreement.	00121225

LEARN

Onboarding Learning Plan



1

2

3

4

CRS Express Start Module 1: What is a Clinical Research...

5 Lessons • Nov 22, 2021

INTRODUCE
Express Start Online

RECRUITMENT AND SCREENING

MANAGER / MENTOR REVIEW

- Record any questions about recruitment for discussion with manager/mentor.
- List the resources available for help with recruitment plans.
- Upon reviewing the Just Ask module, why is it important to have a diversity and inclusion for your protocol?

TO DO ACTIVITIES AND SUGGESTED SHADOWING

- Shadow a manager/colleague and meet to discuss specific examples of current recruit and engagement practices on a specific protocol in your portfolio. Discuss:
 - How is accrual managed in OnCore?
 - What are the different accrual status in OnCore?
 - Are there any exceptions or specifics in the system that you need to know?
 - How is Maestro Care used for recruitment on your studies?
 - Do we have a current plan for diversity and inclusion?
- Review protocols for inclusion/exclusion criteria and discuss any questions with your manager. What does it mean to waive inclusion criteria and does it require IRB approval to sponsor approval?

RECRUITMENT AND SCREENING

DESIRED KNOWLEDGE

- Identify policies related to recruitment and participant engagement
- Recognize the process for obtaining approval for recruitment materials
- Recognize the importance of diversity and inclusion of underrepresented groups in research studies
- Find relevant tools and resources at Duke for help with Recruitment, Engagement, and Diversity plans
- Recognize inclusion and exclusion criteria for studies

DESIRED SKILLS

- Successfully navigate available resources at Duke to recruit and engage participants
- Create accessible and inclusive materials that are approvable by the IRB
- Incorporate a diversity lens into contributions to study recruitment plans

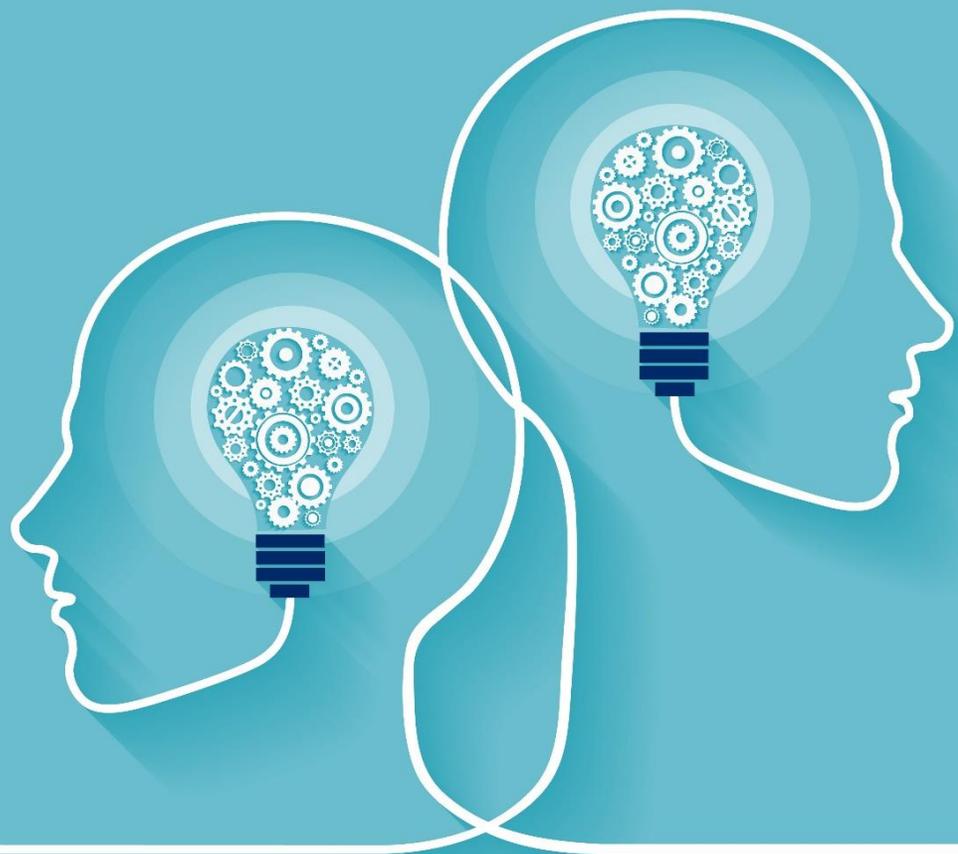
RECOMMENDED POLICIES, GUIDANCE, AND TOOLS

- Review IRB Policies:
 - Duke Research Study Advertising
 - Engagement and Recruitment of Patients to a Research Protocol
 - Students, Employees, Friends & Family
 - Review FDA Recruiting Study Subjects

RELATED COURSES

- Recruitment and Engagement Policy Training
- Recruitment Regulations and Best Practices
- Just Ask: Intro to Equity and

APPLY
Engagement Activity Packets



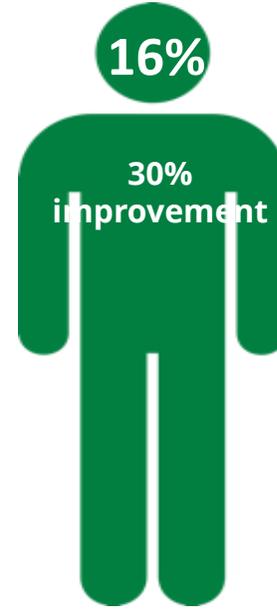
Impact

Impact: Employee Turnover

FY 2013-2016



FY 2017-2020



FY 21



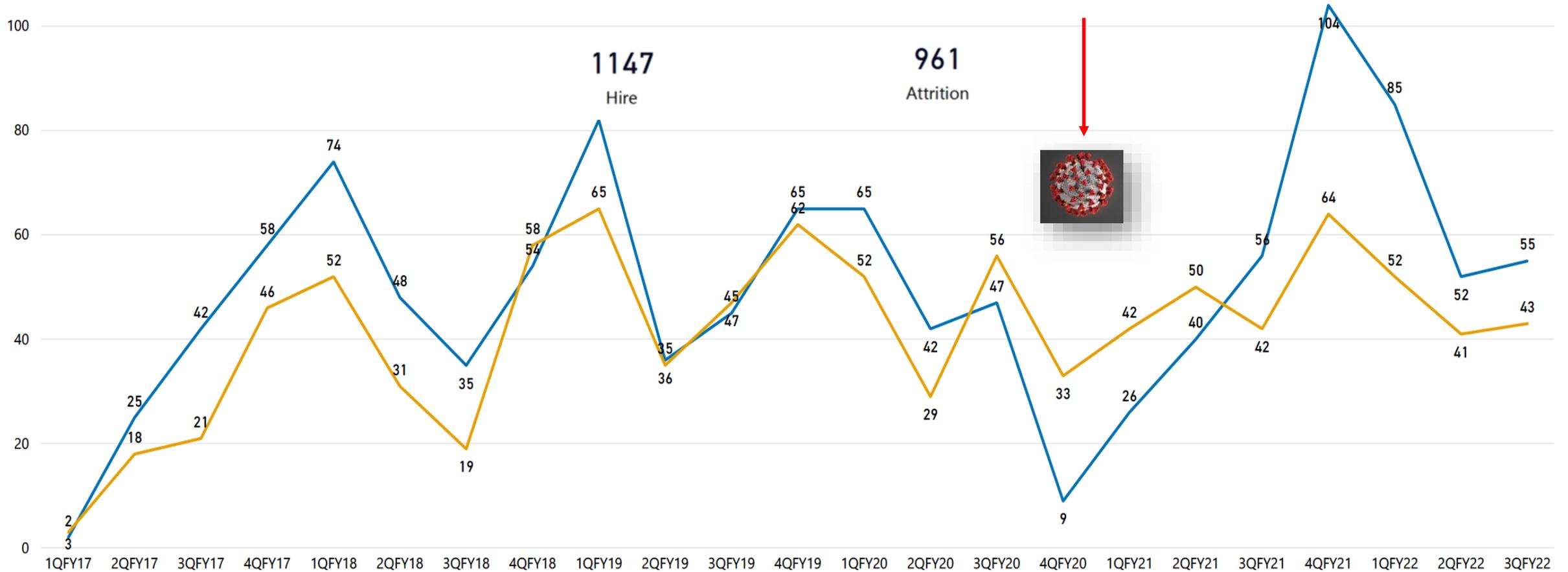
mapping

Attrition rate = $\frac{\# \text{ of employees leaving during the period}}{\text{avg \# of employees for the same period}} \times 100$

Hiring vs Attrition @ Duke

Hire vs Attrition

● Hire ● Attrition



Workforce Engagement and Resilience

To achieve the vision of advancing health and executing a coordinated strategy in clinical research to evolve the model of care outcomes.

The Workforce Engagement and Resilience group utilized the work of the Joint Task Force for Clinical Trials Competency (JTCTC), which had recently developed draft competencies for research professionals, to create a framework for clinical research jobs at Duke. The competencies are used as the foundation to help managers select titles for new positions, and provide professional development and career advancement opportunities. School of Medicine leadership truly believes that a strong workforce of clinical research professionals will enable higher quality research and ultimately lead to better patient care and health outcomes.



Readily available software, package tools for dissemination!



Hiring

Guidance for hiring new clinical research personnel, title picking, and reclassifying.



Onboarding & Training

Express Start, Onboarding, Learning Plans, and Competency Training for Clinical Research Personnel.



Tier Advancement

Process guidance and tools for the Tier Advancement process for Clinical Research Personnel.

+ ACRP Blogs

Sharable Tools

+ Mapping Tool

+ Title Picker Tool

<https://medschool.duke.edu/research/research-support/research-support-offices/duke-office-clinical-research-docr>



Thank you!

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CTSA Grant Number UL1TR002553

Community of Practice & JTF Competency Framework: The Research Professionals Network Workshops

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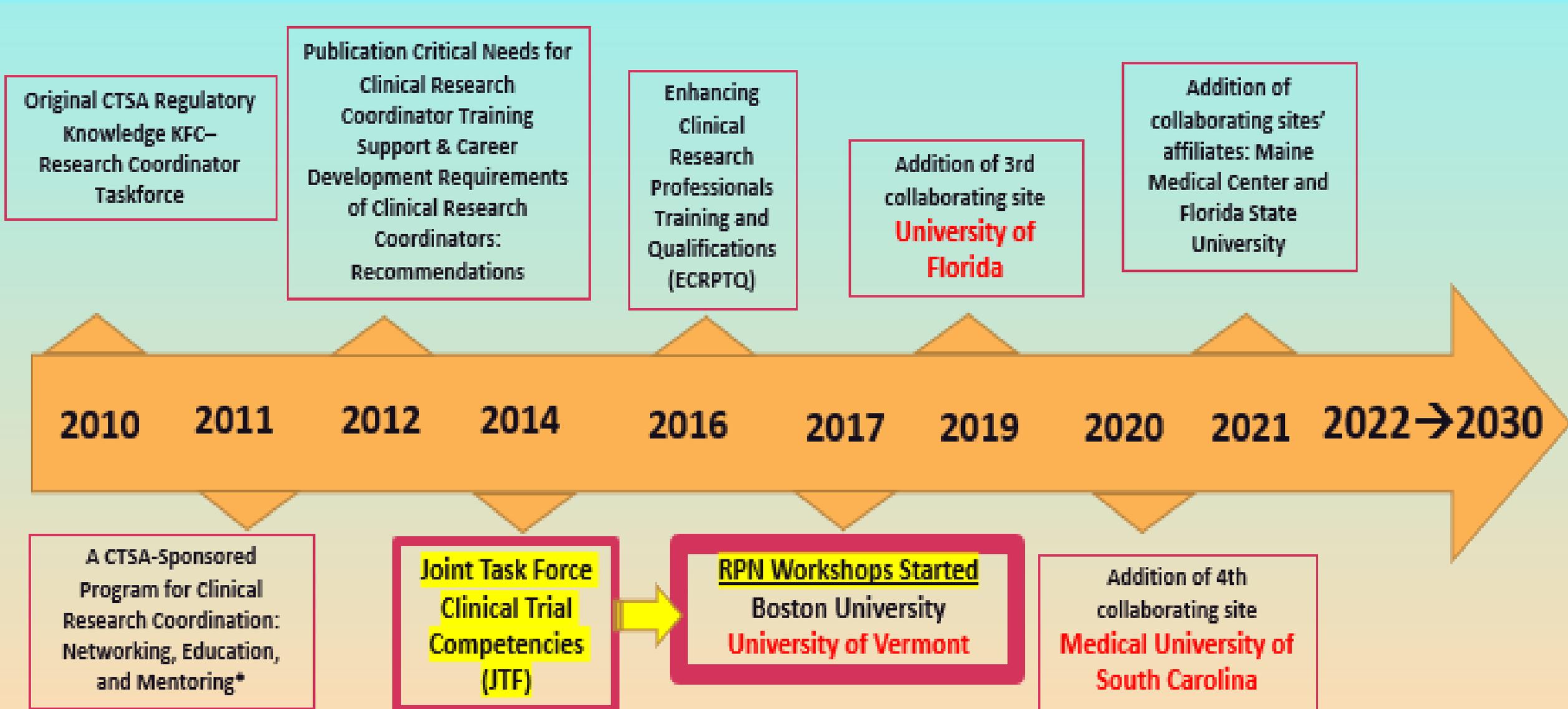
Assistant Director for Operations, Translational Science Education and Workforce Development;
South Carolina Clinical & Translational Research (SCTR) Institute; Medical University of South Carolina

Research Professionals Network (RPN): CTSA/CTR Inter-institutional Collaborating Teams

- Boston University/ Boston Medical Center
- University of Vermont/ UVM Medical Center
 - Affiliates at Maine Medical Center
- University of Florida
 - Affiliates at Florida State University
- Medical University of South Carolina
 - Affiliates at Clemson University & South Carolina State University



In Line with the Timeline



RPN Workshops for Clinical Research Professionals

Joint Task Force Competency Framework



Peer-led

Collaborative

2-4 presenters

Inter-institutional

Monthly presentation/workshops – academic year

Zoom platform (pre-registration is required)

Breakout rooms (small group work: cases, activities, problem solving, etc.)

Polling (Zoom polling, Poll Everywhere, Slido, etc.)

Ancillary web-based tools (wordle, Jam board, etc.)

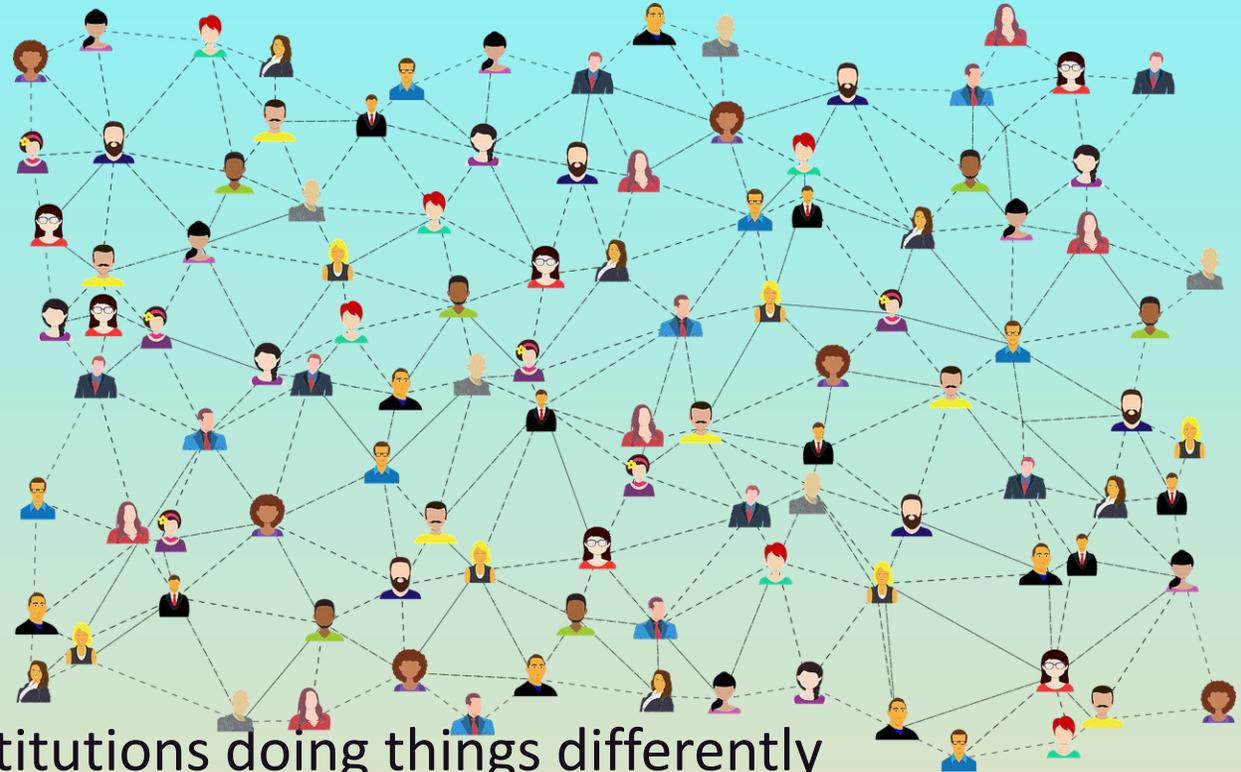
Competency-based

JTF Core Competency Framework for Clinical Research Professionals

Fundamental/ Advanced training levels

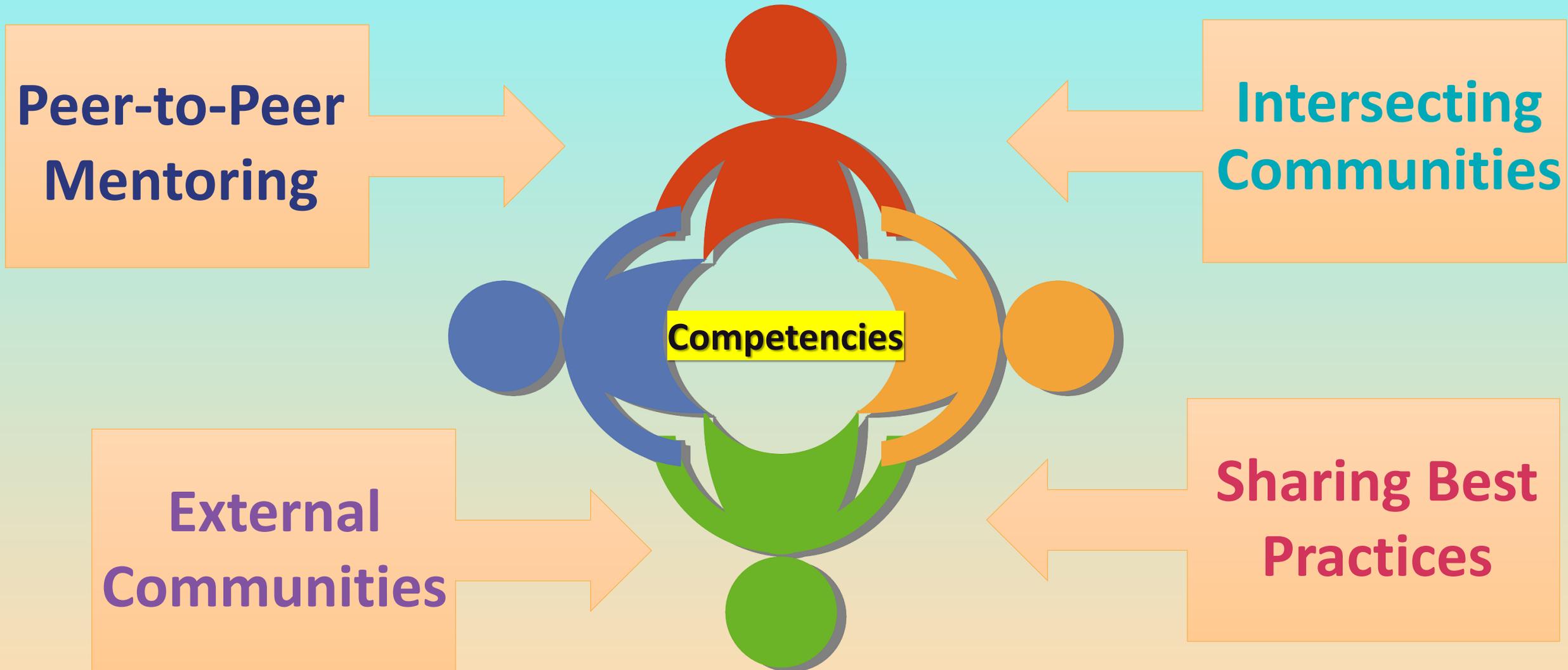
Inter-institutional Collaborations

- Leadership team
- Presenter teams
- Mentoring
- Workshop activities
 - Peer to peer networking
 - Sharing of best practices
 - New approaches – other institutions doing things differently
 - Affirming current approaches – other institutions doing things the same



**It's about Connecting JTF Competencies to a
Community of Practice**

Making JTF Competencies the Center of a Community of Practice



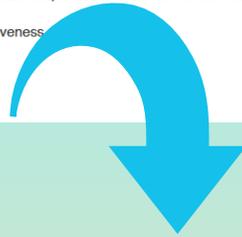
Why is this important?

The new CTSA FOA Priority (PAR-21-293)

CTSA Program Goals

NCATS amended the CTSA Program goals in response to the recent feedback and the maturation of the existing CTSA Program and will use a variety of mechanisms to achieve these goals, including this UM1 FOA and other training and research opportunities.

1. Advance CTS: develop, demonstrate, and disseminate scientific and operational innovations that improve the efficiency and effectiveness of clinical translation from identification to first-in-human studies to medical practice implementation to community health dissemination
2. Promote partnerships and collaborations to facilitate and accelerate translational research projects locally, regionally, and nationally
3. Create, provide, and disseminate innovative research programs and partnerships across institutions and communities to address health disparities and deliver the benefits of translational science to all
4. Create and implement scientific and operational innovations that increase the quality, safety, efficiency, effectiveness, and informativeness
5. Provide a national resource for the rapid response to urgent public health needs
6. Create, provide, and disseminate CTS training programs for clinical research professionals of all disciplines on the research team
7. Create, provide, and disseminate CTS training and career support programs for translational scientists
8. Foster the development of the emerging field of translational science



6) *Create, provide, and disseminate CTS training for **clinical research professionals** of all disciplines on the research team*

Element C: Training & Outreach

CRPs should...

- ...be provided **foundational education and training**
- ...learn the **collaborative nature** of CTS
- ...receive **training, education, and mentoring** as part of professional development
- ...participate in educational activities, including **workshops**

Developing Team Science Competencies for Clinical Research Professionals- Expanding and Leveling JTF Domains 7 & 8

Carolynn Jones, DNP, MSPH, RN, CRN-BC, FAAN

Associate Professor of Clinical Nursing, OSU College of Nursing

Director, OSU Master of Clinical Research

Co-Director of Workforce Development, OSU CCTS



PROJECT AIM

How do team science competencies develop across the life course?

Who are the main stakeholders making up clinical and translational science teams?

The Project

Team Science Competencies in Translational Teams

(Lotrecchiano et al. 2021)

3 Constituencies:

- Trainees and Faculty
- Clinical Research Professionals
- Community Partners



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Education Brief Report

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Translational science teams; team science;
team science competencies; individual
competencies; team competencies

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Clinical Research
FORUM
Analysis. Advocacy. Action.

Individual and team competencies in translational teams

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Abstract

Translational scientists create, advance, and translate knowledge as a result of research, learning, and application. Translational teams are composed of dynamic and diverse inter-professional and cross-disciplinary members that generate new knowledge to address a shared translational objective. The objective involves advancing an interventional product, behavioral intervention, or evidence-based approach to improve human health. This paper focuses on identifying individual and team competencies using a modified Delphi method to reach a consensus on the competencies needed by translational teams (TTs).

Introduction

With the increasing emphasis on research programs to address complex health and societal problems, a grass-roots revolution in interprofessional and cross-disciplinary team approaches is occurring in the scientific community [1]. This research revolution is driven by a number of factors, including increasing depth of research disciplines, focus on real-world applications, enhanced productivity, and utilization of research projects [2]. An abundance of social science research from disciplines such as organizational psychology, social psychology, sociology, philosophy, leadership studies, and communications has focused on team effectiveness and can be used to inform our understanding of translational teams (TTs). With the increased emphasis on enhancing team outcomes, substantial effort has been invested in comprehensive reviews and meta-analyses that have resulted in the identification of competencies (i.e., knowledge, skills, abilities, and attitudes) that are needed to advance team performance [3–5].

Previous studies have indicated that appropriately applied team training substantially impacts team performance and innovation [6, 7]. In particular, training efforts focusing on knowledge, skills, and abilities that are content-appropriate can result in substantial transfer and positive outcomes [8]. It is important to consider the context in which teams function. TTs, typically located in academic institutions, operate in a complex organization that has unique characteristics and implications for training. Because these training activities are most impactful when tailored to the team context, a great need arises to identify evidence-informed competencies most relevant to TTs with the goal of enabling trainees to successfully participate in TTs, enhance the productivity of TTs that they participate in, and derive satisfaction from participating in research as teams.

A TT, in line with the formal definition of a team [9], is composed of diverse members who interact, adapt, and evolve using established norms and defined roles to address a shared translational objective. Diverse members involve multiple perspectives, professions, career stages, stakeholders (patients, communities), and other voices appropriate for its developmental stage. The objective of a TT involves advancing a product (device/drug/diagnostic), behavioral intervention, or evidence-based approach to sustainable improvements in human health. A TT may work in one or more phases of translation, including preclinical, clinical, implementation,

5 Translational Team Science Competency Domains

- Facilitating Team Affect (Bonding)
- Team Communication
- Managing Team Research
- Collaborative Problem Solving
- Team Leadership

(Lotrecchiano et al., 2021)

Team Science Competencies - Individual

- Self-awareness
- Facilitating awareness and exchange
- Cognitive openness
- Interdisciplinary research management
- Passion, perseverance



(Lotrecchiano et al, 2021)

Team Science Competencies - Team



(Lotrecchiano et al, 2021)

- Team roles
- Team-based communication
- Shared visioning
- Understanding complexity
- Team learning, adaptive behaviors
- Meeting management
- Interdisciplinary collaboration
- Building Trust

Clinical Research Professionals (CRP)

Team Includes: 14 members from 7 CTSA Hubs
(and Expanding)



Carolynn Thomas Jones,
DNP, MSPH, RN, CRN-BC,
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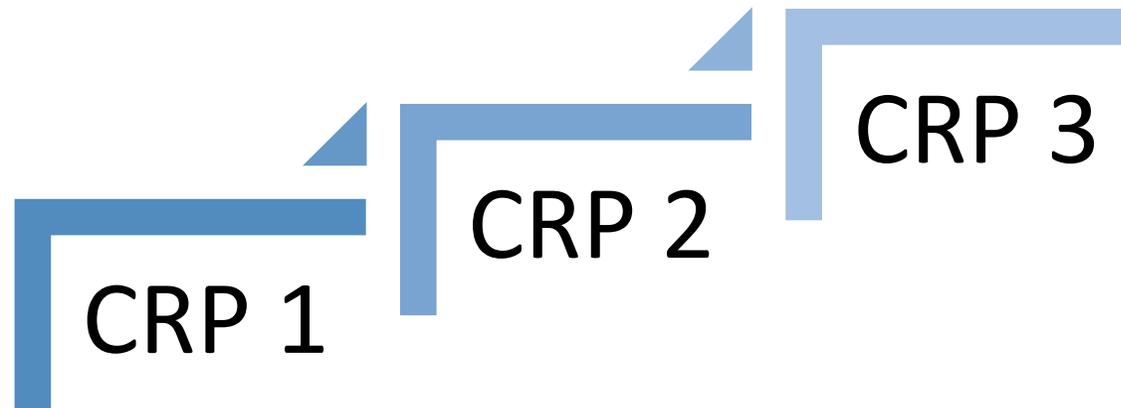
Define the diverse CRP Network

- Coordinators
- Data Managers
- Regulatory Affairs Coordinators
- IRB Analysts
- Business/Financial
- Grants/Contracts
- Laboratory
- Research Pharmacy



Defining the Lifespan of Clinical Research Professionals

- Fundamental- *can perform, have knowledge of, with assistance*
- Skilled- *perform independently, consistency, moderate level of expertise*
- Advanced- *advanced KSAs, coach, mentor, supervises, critical thinking*



Creating Leveled Smart Skills for Each Individual and Team Competencies (13)

What does facilitating awareness and exchange look like- across the lifespan (fundamental, skilled, advanced levels)?

Translational Team Science Competencies (Individual Competencies)	Roles	LEVELING: 1) Fundamental ("Can perform task/and or exhibit knowledge of an essential or fundamental level); 2) Skilled ("can perform task or skill independently, consistently, accurately and has a moderate level of expertise. Efficient and high quality work; able to independently navigate resources and uses tools well"); 3) Advanced ("demonstrates advanced KSAs to teach, coach, mentor or supervise others. Consistently applies critical thinking and problem solving." (Sonstein et al, 2018) (Duke University Role Progression Readiness Tool, 2017).		
	1. CRC			
	2. RA			
	3. DM			
	4. Lab			
	5. QA Monitoring			
6. Admin				
1. Facilitating Awareness and Exchange				
Defined as: Emotional bonds between team members that are grounded in expressions of genuine care and concern for the welfare of others including empathy, affiliation, and rapport on the basis of shared regard for others				
SMART SKILLS:		FUNDAMENTAL <i>(Examples)</i>	SKILLED <i>(Examples)</i>	ADVANCED <i>(Examples)</i>
Employ active listening	all	<i>Can describe the purpose of and demonstrate active listening behaviors during a training session, begins to show a developing skill using active listening.</i>	<i>Consistently uses active listening with co-workers, internal and external teams, and study participants to gain clarity of exchanged messages; modeling the behavior to others.</i>	<i>Models active listening by helping train staff to perform study activities (e.g., active listening used to assess adverse events experienced by participants) and during supervisory sessions.</i>
Use introductions to welcome and build team membership	all	<i>Introduces self at meetings, welcomes new team members</i>	<i>Welcomes new team members, introduces team members</i>	<i>Includes all team members, creates an atmosphere whereby team members are free to speak up, highlights strengths of team members during meetings</i>

What training toolkits can be tapped into to help develop individual and team competencies?

Individual Competency

Defining **Facilitating Awareness and Exchange** in CRPs

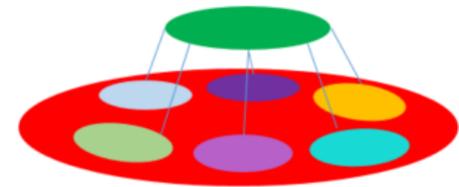
Employ Active Listening	Fundamental	Demonstrates active listening behaviors during a training session, begins to show a developing skill using active listening.	Skilled	Consistently uses active listening with co-workers, internal and external teams, and study participants to gain clarity of exchanged messages.	Advanced	Models active listening by helping train staff to perform study activities and during supervisory sessions.
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Team Competency

Defining **Trust** in CRPs

Actively Include Team Members	Fundamental	Demonstrates listening to others' ideas and solutions.	Skilled	Consistently engages members to share thoughts and opinions.	Advanced	Models shared decision-making for how best to accomplish team goals.
--	--------------------	---	----------------	---	-----------------	---

JTF Clinical Trial Competency Framework



Acknowledgements

This project was supported by the National Center for Advancing Translational Sciences of the National Institutes of Health under the following grant numbers: UL1 TR002535 (University of Colorado/Colorado State University), UL1TR001450 (Medical University of South Carolina), UL1TR001427 (University of Florida), UL1TR001449 (University of New Mexico), 2UL1TR001425-05A1 (University of Cincinnati), UL1TR002733 (The Ohio State University).

The content of this presentation is solely the responsibility of the authors and does not necessarily represent the official views of the National Institutes of Health.

Accreditation of Academic Programs in Clinical Research

Stephen Sonstein, PhD

Chair, Committee on Accreditation of Academic Programs in Clinical Research (<https://www.caahep.org/CAAPCR.aspx>)

Evolution of Education and Training in Clinical Research





Consortium of Academic Programs in Clinical Research (www.coapcr.org)

Founded in 2003 - Mission

- To provide a medium for communication among educators of clinical research professionals.
- To encourage and support the development and maintenance of academically based clinical research educational programs to meet the needs of the clinical research community.
- To foster inter-institutional articulation among educational institutions, clinical institutions, professional associations, and industry.
- To initiate and/or support research and studies relating to the educational, manpower and service needs of clinical research professionals.

Currently over 100 academic programs globally that educate clinical research professionals

One of the founding priorities of COAPCR was the development of an accreditation process for academic programs in clinical research



**Commission on Accreditation of
Allied Health Education Programs**

- 2013, COAPCR sponsored the creation of a Committee on Accreditation of Academic Programs in Clinical Research (CAAPCR).
- The Commission on Accreditation of Allied Health Education Programs (CAAHEP) was chosen as the umbrella accreditation body to house CAAPCR
- Standards and Guidelines for the accreditation process were based on the JTF Core Competency Framework and approved by CAAHEP in April, 2017
- **In order to become accredited a program must have at least one learning objective which maps to each of the 8 JTF Core Competency Domains**
- Currently 4 academic programs are accredited and 8 additional programs are in process



How we can develop competent clinical research professionals in LMICs? :

Promotion of the JTF Core Competency Framework in Asia and Africa.

Miwa SONODA

RN, MPH, GDip(Clinical Trial), GDip(Global Health)

Medical Science Liaison

Department of International Trials

Center for Clinical Sciences

National Center for Global Health and Medicine

May 20, 2022



ARO Alliance for ASEAN & East Asia (ARISE)

ARISE Chief Representative

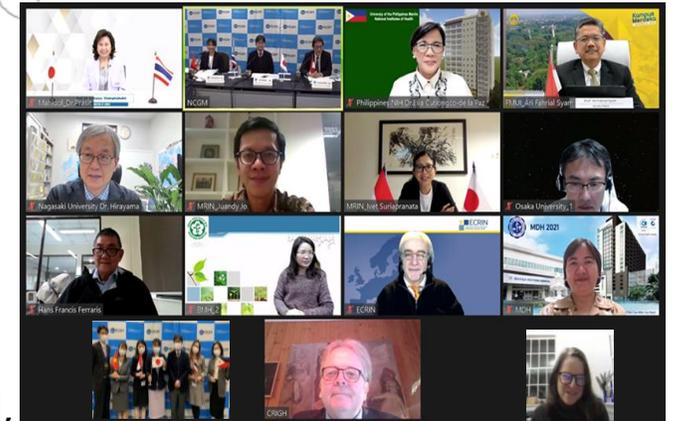


ARISE Secretariat



- Investigator-Initiated Trials
- Research Strategy
- **Capacity Development**
- PAPPs
- Regulatory Consultation
- Quality Management
- Health Diplomacy

Research collaboration with Asian countries
Establishment of NCGM offices in Asia



Indonesia office, University of Indonesia

Vietnam office, Bach Mai Hospital

Philippine office, University of Philippines Manila

Thai office, Faculty of Medicine Siriraj Hospital, Mahidol University

ARISE Members



Ongoing activities: Competency Survey and Competency Translation in ARISE network countries

	1. Competency assessment survey	2. Language of Competency Translation	Cooperative organization
ARISE/ NCGM 2021~2022 	Thai	Thai	Mahidol University, Faculty of Medicine Siriraj Hospital
	Indonesia	Indonesia	The University of Indonesia, Department of Pharmacology and Therapeutic Pre-Clinic
	Vietnam	Vietnamese	Bach Mai Hospital
	The Philippines	(English)	The University of Philippine Manila, National Institute of Health
	DRC	(French)	The University of Kinshasa, faculties of Medicines and Pharmaceutical Science
CRIGH Project 2 (2016~)  <ul style="list-style-type: none"> • Leader: Mr. Allan Wirsdorf of F-CRIN • Global Survey was done by Harvard MRCT Center (2016, 2020) 		Japanese (published in 2019)	NCGM , Osaka University, NCC
		French	draft translation by F-CRIN (France) – Proofread by KCE (Belgium), LIH (Luxembourg), SCTO (Switzerland) and IRESSEF (Senegal) - Contacts currently being identified for proofreading by Morocco and Canada
		Portuguese	draft translation by PtCRIN (Portugal) – Proofread by Fiocruz (Brasil) – To be proofread by CISM (Mozambique) and Angolan contact currently being identified
		Italian	draft translation by Mario Negri and ISS (Italy) – Proofread by IFO - Regina Elena and San Gallicano Research Institutes (Italy) – To be proofread by SCTO (Switzerland – Lugano CTU)
		Spanish	translation by APEIC (Mexico) of v3.0 already available (APEIC contacted for complementary v3.1 translation) – To be proofread by Spanish professionals
		German	translation team currently being set up (Austria, Germany, Luxembourg and Switzerland (the last two having agreed to participate))
		Russian	draft translation by ACTO (Russia) / Proofreading ongoing
		Korean	contacts currently being identified (KoNECT)

Study Flow

Step1: Questionnaire translation (and Competency Translation)

- Forward Translation into local languages by each country's translation team.
↓
- Back Translation from local languages into English by a professional translator other than the translation team
↓
- Discrepancies will be discussed and addressed among each country's translation team.

Step2: Pilot-test

- Pilot-testing will be conducted to assess the clarity of the competency and questionnaire for at least 10 staffs in each country
↓
- Cognitive interview will be conducted to assess their understanding of the competency and questionnaire
↓
- Respondents feedback will be considered to modify the wording by each country's translation team

Step3: Competency Survey using translated questionnaire

- Participant Recruitment (Announcement from a main sites to network sites in the country)
↓
- Obtaining informed consent
↓
- E-Survey (at least 150 staffs in each country)
↓
- Data Analysis
 - Self- perceived competence level
 - Self- perceived relevance to positions across each of the competency
 - Self-reported learning needs across each of the each of the competency

Survey: Self-Assessment of Clinical Research Competence

Study objective:

To investigate

- the competency level of clinical research professionals (Applied the questionnaire developed by MRCT Center)
- the relationship between each competency and job function
- the training needs of each competency.

<https://www.surveymonkey.com/r/FKUI?lang=id>



Numbers of survey responses As of 14th May

Country	Local Primary Investigator	No. of Survey response Completed all/ Provided Consent (Completion rate %)
Indonesia	Dr. Wawaimuli Arozal, University of Indonesia	832/1015 (81.9%)
Philippines	Dr. Ian Cabulana, Univeristy of Philippines Manila	
Thailand	Dr.Kulkanya Chokephaibulkit, Mahidol University	
Vietnam	Dr. Dao Xuan Co, Bach Mai Hospital	
DRC	Dr. Tona Lutete Gaston, The University of Kinshasa	

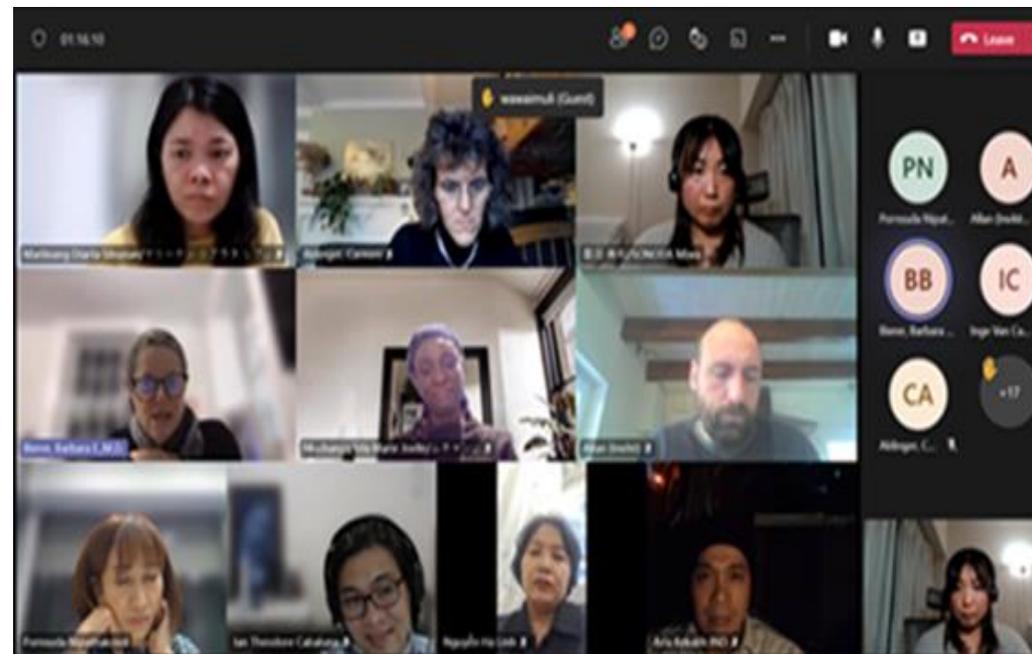
Summary

Good points..

- Our activities are well organized, based on the existing research network in Asia and Africa.
- **Technical supports by the MRCT Center and JTF members is highly beneficial to proceed the activity in LMICs.**
- Being a part of global coordinated work motivates us, and it helps to expand new collaborative works.

Toward next steps...

- To promote the dissemination of translated competencies in each country.
- To utilize the survey results in planning trainings programs in the future.



Deploying the JTF framework across the world – Translations and applications

Allan WILSDORF, F-CRIN/CRIGH

JTF – Strategic Global Meeting

May 20th 2022

20th May, 2022



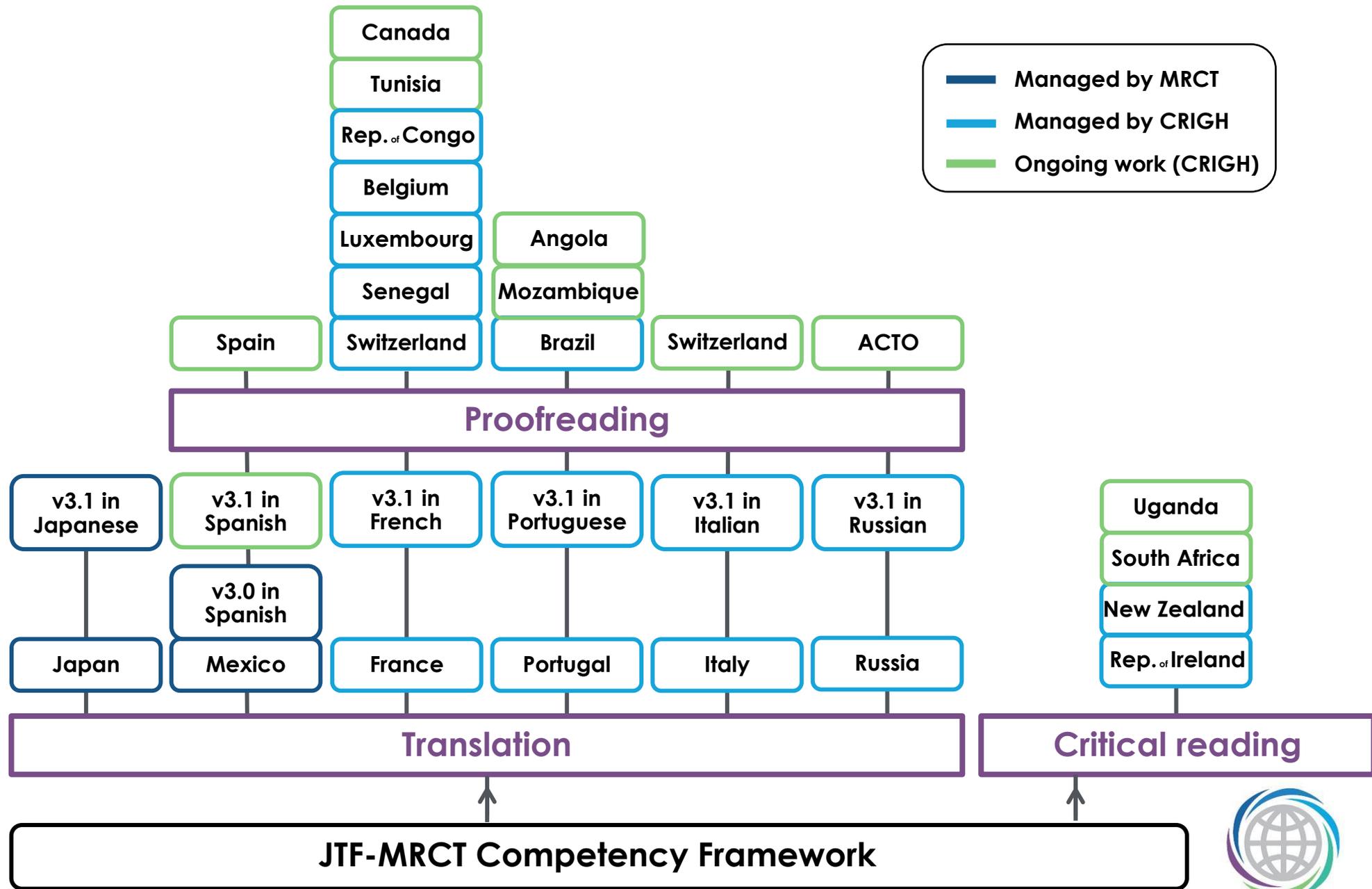
Translations

20th May, 2022



Translation versions

20th May, 2022



CRIGH

Additional translations considered

- Finalise the setup of the **German** translation group:
 - Agreement of LIH (Luxembourg) to participate to the translation
 - Agreement of SCTO (Switzerland) to participate to the proofreading
 - Austrian and German contacts currently being identified
- Setup of a **Korean** translation group
- Setup of a **Chinese** translation group
- Assist the **Thai**, **Indonesian** and **Vietnamese** translations within ARISE (ARO Alliance for ASEAN & East Asia) led by NCGM (Japan)

Perspectives for 2022

- Publication of the French translation before the summer (finalised in May 2022)
- Finalisation and publication of the Portuguese and Italian translations by the end of the year
- Support on-going translations and translation group setups

Applications

20th May, 2022



Example of a survey set up in France

- Targeted to clinical research professionals based in French hospitals
- Questionnaire based on the JTF framework:

IDENTIFICATION DU PERIMETRE DES BESOINS (1/8)

DOMAINE 1 : CONCEPTS SCIENTIFIQUES ET CONCEPTION DE LA RECHERCHE

Ce domaine englobe la connaissance des concepts scientifiques liés à la conception et l'analyse d'essais cliniques

Evaluez votre intérêt pour ce domaine * 1 2 3 4 5
1: pas du tout besoin d'être formé -> 5: très grand besoin d'être formé

Cochez parmi les compétences suivantes celles pour lesquelles vous auriez un besoin en formation :

- Appliquer les principes des sciences biomédicales à la découverte et au développement de produits expérimentaux et d'interventions comportementales relatives à la santé
- Identifier les questions scientifiques qui sont des hypothèses de recherche clinique potentiellement vérifiables
- Identifier les éléments et expliquer les principes et les processus de conception d'une étude clinique
- Maintenir la prise de conscience vis-à-vis des nouvelles technologies, méthodologies et techniques qui améliorent la conduite, la sécurité et la validité d'une étude clinique
- Analyser de façon critique les résultats d'une étude clinique

Possibilité de cocher plusieurs options

Indiquez les problématiques rencontrées dans ce domaine

Remarques complémentaires

Self evaluation of the interest for the domain (1 to 5)

Selection of the competency statements for which the participant has the most interest

Free-text comments

- 297 answers collected between January and July 2021

Lessons learned

1. The answers collected enabled to highlight, for each function (investigator, clinical research assistant,...), the three domains of strongest interest among the eight domains of the framework
2. It was noticed that certain functions shared common or even identical areas of interest. From these shared interests, it was possible to form six function groups
3. For each domain, the competency statements of strongest interest (top 3) are, overall, independent of the level of interest of the participant for the domain
4. It was noticed that certain function groups showed some specificities regarding the competency statements of strongest interest
 - ⇒ D2-2.1 “Differentiate between standard of care and clinical study activities” for the group comprised of the study nurses and clinical study technicians



JTF: Envisioning the Future

Barbara Bierer, MD

Stephen Sonstein, PhD

Co-Chairs, JTF



JTF: Future Plans



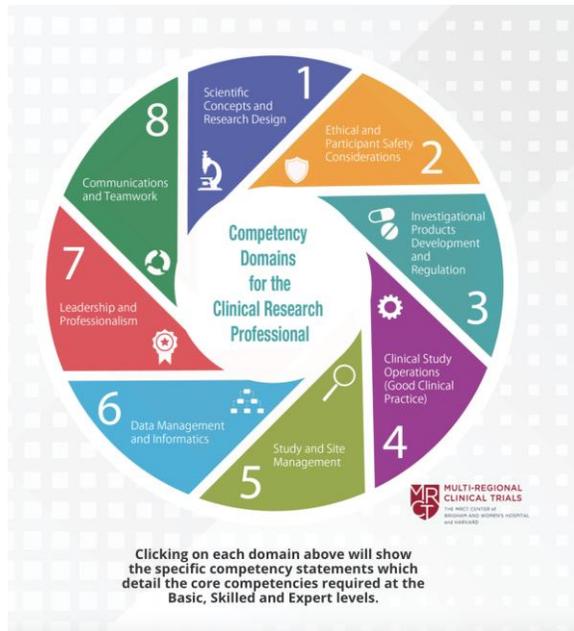
JTF Core Competency Framework for Clinical Research Professionals

- Future updates and JTF development
- Professional Development
- Further translations
- Training and education assets and resources
- Governance and organization

Clicking on each domain above will show the specific competency statements which detail the core competencies required at the Basic, Skilled and Expert levels.

<https://mrctcenter.org/clinical-trial-competency/>

JTF: Future updates and JTF development



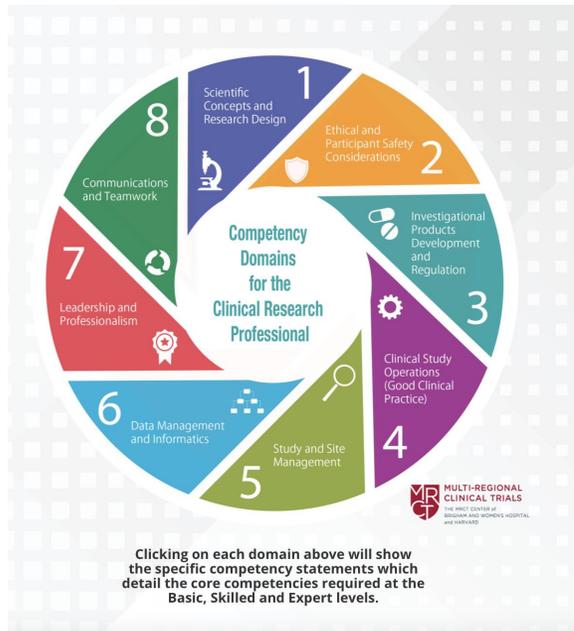
JTF Core Competency Framework for Clinical Research Professionals

- Future updates and JTF development
 - Given translations, need to manage and limit updates to only major changes
- Topics to consider
 - Diversity, inclusion, and equity
 - Cultural considerations
 - Privacy and confidentiality
 - Participant and community engagement
 - Vulnerable populations considerations
 - Novel technologies and changes in research
 - Data security, storage, and transfer
 - Transparency

<https://mrctcenter.org/clinical-trial-competency/>

JTF: Professional Development

JTF Core Competency Framework for Clinical Research Professionals

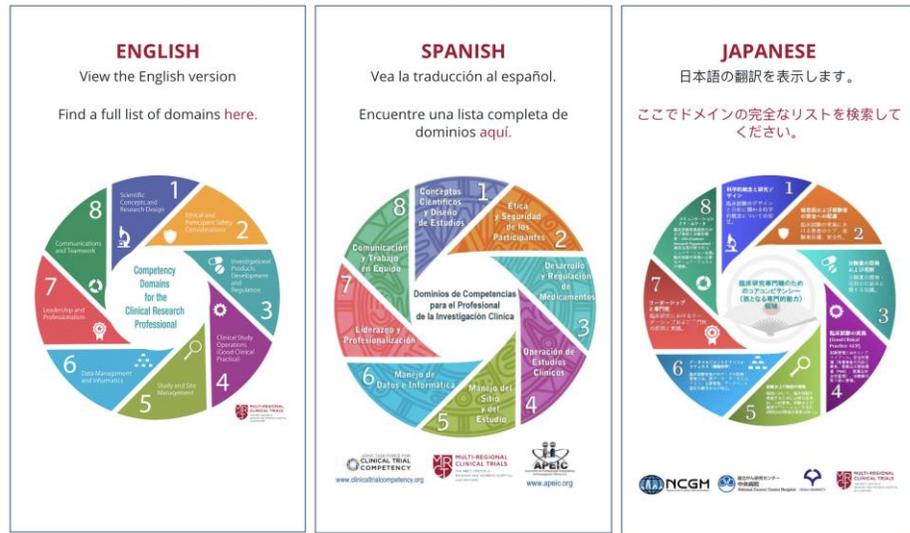


- Professional Development
 - Career pathways
 - Portfolio template
 - Job Description templates
 - Mapping of competencies to role and responsibilities on team
 - Self-evaluation tool
 - Performance evaluation template

<https://mrctcenter.org/clinical-trial-competency/>

JTF: Translation

JTF Core Competency Framework for Clinical Research Professionals



Translations: *In progress*

- French
- Italian
- Portuguese
- Russian
- Thai
- Vietnamese
- Indonesian

Translations: *to consider*

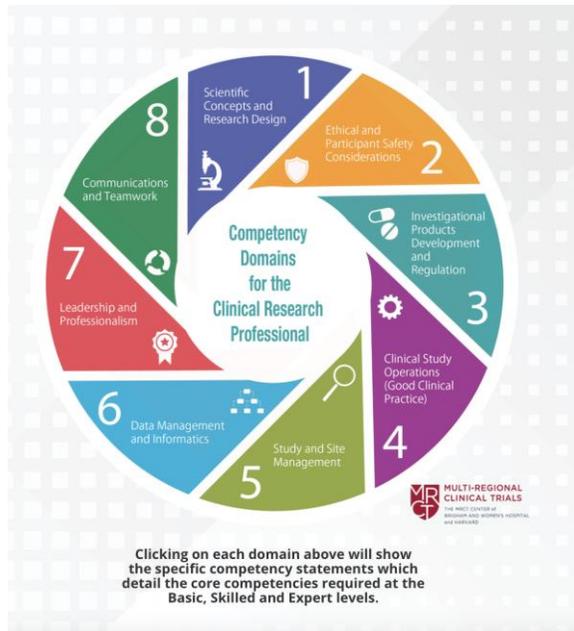
- Arabic
- German
- Chinese
- Hindi
- Other?

<https://mrctcenter.org/clinical-trial-competency/>



JTF: Training and education

JTF Core Competency Framework for Clinical Research Professionals



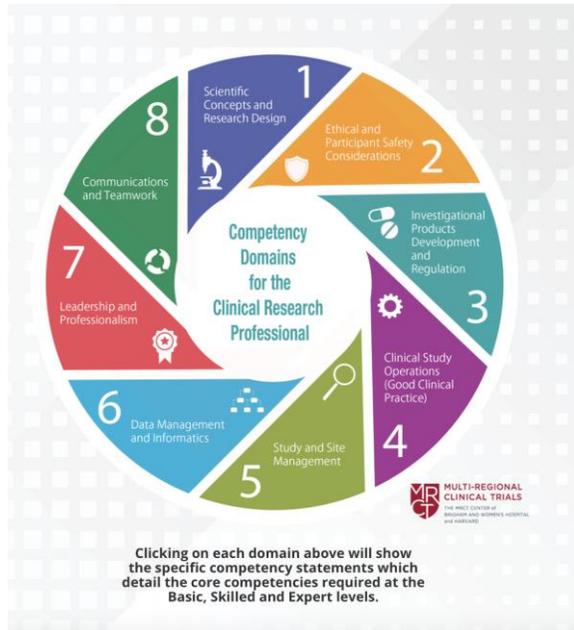
- Training and education assets and resources
 - Need for curation of any training assets
 - Significant effort to develop roadmap for curriculum
 - Translation
 - Utility
- Potential role of educational institutions, accreditation organizations, and professional certification bodies, among others

<https://mrctcenter.org/clinical-trial-competency/>

JTF: Governance and organization

JTF Core Competency Framework for Clinical Research Professionals

- Governance and organization
 - Organization
 - Representation
 - Coordination
 - Communication



<https://mrctcenter.org/clinical-trial-competency/>

Questions, Comments, Suggestions



Questions and discussion

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